



## REGENERATION AND ENVIRONMENT SCRUTINY COMMITTEE – 14TH FEBRUARY 2017

**SUBJECT: BUDGET MONITORING REPORT 2016/2017**

**REPORT BY: CORPORATE DIRECTOR - COMMUNITIES**

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### **1. PURPOSE OF REPORT**

- 1.1 To inform Members of the most recent budget monitoring position for 2016/2017 for Environment Directorate service Divisions, including Regeneration & Planning Division, Engineering Services Division, Public Protection Division and Community & Leisure Services Division.

### **2. SUMMARY**

- 2.1 The report summarises the most recent budget monitoring projections for 2016/2017 based on the latest available financial information.
- 2.2 It attaches, as appendices the more detailed budget monitoring figures for each of the Council Fund Services outlined in paragraph 1.1 above.

### **3. LINKS TO STRATEGY**

- 3.1 The content of the report is in accordance with the budget strategy considered by the Council at its meeting of 24<sup>th</sup> February 2016.
- 3.2 The budget figures outlined in this report assist in meeting the ambition of the Authority to build better communities by building better public services, building better lifestyles, building a vibrant economy and building Futures Changing Lives.
- 3.3 Budget monitoring and management information itself is in accordance with the corporate theme of delivering the Strategies.
- 3.4 Effective financial planning and financial control contribute to the following Well-being Goals within the Well-being of Future Generations (Wales) Act 2015:-
- A prosperous Wales
  - A resilient Wales
  - A healthier Wales
  - A more equal Wales
  - A Wales of cohesive communities
  - A Wales of vibrant culture and thriving Welsh Language
  - A globally responsible Wales

## 4. THE REPORT

### 4.1 Introduction

- 4.1.1 The report outlines the revenue budget position for each of the service Divisions that form part of the Environment Directorate based on the most current financial information available. Projected outturn figures for the financial year are compared with the budget to show the anticipated under/overspends. More detailed budget monitoring figures are shown in the appendices' 1a to 1d.
- 4.1.2 It should be noted that the budget report to Council on 24th February 2016 detailed the need to apply further budget efficiency savings in 2016/2017 to meet medium term financial plan (MTFP) targets and achieve budget strategy aims. Environment Directorate services were targeted to achieve new budget efficiency savings of £2.850million.
- 4.1.3 The table 1 below summarises the present budget monitoring position, with an overall Directorate under spend of £365k, but **exclusive** of ring fenced budgets this under spend is increased to £426k. The report will highlight that the budget for Community & Leisure Division now includes £800k corporate funding approved by Cabinet on 16<sup>th</sup> November 2016 to support the ongoing budget pressures and over spend in relation to dry recycling treatment (paragraph 4.5.2 below). Appendices 1a to 1d provide more detail on the budget variation projections for each Service Division.

TABLE 1	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	ANTICIPATED OUTTURN 2016/2017	ANTICIPATED VARIANCE 2016/2017 Under (Over)
	£000	£000	£000	£000
<b>Regeneration &amp; Planning Division</b>	<b>3,857</b>	<b>4,085</b>	<b>4,081</b>	<b>4</b>
<b>Engineering Services Division</b>	<b>19,618</b>	<b>19,671</b>	<b>19,578</b>	<b>93</b>
<b>Public Protection Division</b>	<b>7,143</b>	<b>7,143</b>	<b>6,945</b>	<b>198</b>
<b>Community &amp; Leisure Services Division</b>	<b>18,136</b>	<b>18,936</b>	<b>18,869</b>	<b>67</b>
<b>Directorate General</b>	<b>162</b>	<b>162</b>	<b>159</b>	<b>3</b>
<b>NET DIRECTORATE</b>	<b>48,916</b>	<b>49,997</b>	<b>49,632</b>	<b>365</b>
Home to School Transport - ring fenced over spend				(94)
Social Services Transport – ring fenced under spend				33
Cemeteries Task & Finish – ring fenced under spend				0
<b>NET DIRECTORATE under spend (excluding ring fenced budgets)</b>				<b>426</b>

**Note:** Cabinet on 16<sup>th</sup> November 2016 approved the recommendation that for 2016/2017 financial year the projected underspend in relation to Cemeteries would not be ring fenced but instead be retained within the base budget to partially offset other budget pressures within the Community & Leisure Service Division.

### 4.2 Regeneration & Planning Division

- 4.2.1 Overall, the service division presently has a small projected under spend of £4k. Planning services are reporting an over spend of £227k and Economic Development & Tourism an under spend of £231k.

- 4.2.2 Countryside Services are reporting an over spend of £25k, with a shortfall in income generation from car park charging of £31k being offset by under spends in other operational costs.
- 4.2.3 Development Control is reporting an over spend of £60k as a result of Planning application fee income and pre application advice income presently being projected to be £145k short of the £575k budget target. This income shortfall is partly offset by an under spend in staffing due to delayed filling of vacant posts and MTFP savings in advance for 2017/2018. There is also an over spend of £89k in Building Control, where income is presently projected to be £106k below the £302k budget. Planning application fee and building control fee income is dependent on the number of applications received and applications and fee levels can vary significantly. The addition of one or two large planning applications can make a significant difference to income levels and this will be monitored closely over the next few months.
- 4.2.4 Strategic Planning budgets are presently projected to be £50k over spent due to a shortfall in rechargeable fee income, partly offset by staffing under spend due to staff on reduced working hour contracts.
- 4.2.5 Schemes under the Rural Development Plan (R.D.P) are continuing in 2016/2017 as a result of a new approved RDP programme 2014-2020 and European grant funding of £2.643million for the period up to 2020. The total cost of these schemes will be 80% funded by European (W.E.F.O) grant. Approval of the new schemes has helped secure continuity of employment of Planning and Countryside staff. However the position may change dependent on the timing of UK's exit from the European Union and the impact this will have on existing European grant funding.
- 4.2.6 Overall Economic Development & Tourism is presently projecting an under spend of £231k. Business Development has an underspend of £111k which is due to a combination of staff vacant posts including the vacant Head of Service post and under spend in other operational non staff budgets. This underspend is partly offset by a temporary contract extension to a previously grant funded post. There is also an under spend of £40k in Community Regeneration Fund due to an anticipated reduction in the number of applicants for grant match funding support.
- 4.2.7 Business Urban Renewal is reporting an over spend of £120k, this includes a projected over spend of £125k in relation to the Bargoed retail shop units which are part of the Bargoed Regeneration project, which is due to anticipated under occupancy of the units and reduced rental income in 2016/2017. There is also staffing over spend due to a temporary contract extension to a previously grant funded post and honorarium payment relating to the vacant Head of Service post, but this is more than offset by another vacant post and additional income in Town Centre Management from commercial pitch fees in town centres.
- 4.2.8 There is a projected £72k under spend in relation to industrial properties due to staff vacant posts from voluntary early retirements, partly offset by a £12k shortfall in income. Income budgets for 2016/2017 were increased by £100k as part of MTFP requirements, so it is pleasing to note that this increased target is nearly fully achieved. There will be further review of this service and initiatives identified to increase Industrial Property rent income in order to ensure budget targets are achieved in the future.
- 4.2.9 Tourism Events have a net under spend of £10k, with additional income generated from pitch fees and concessions from the various events, particularly the Big Cheese. At present the Tourism Venues are reporting an overall under spend of £53k primarily due to staff vacant posts at a number of venues partly offset by under achievement in income targets, including Cwmcarn Visitor centre where the ongoing closure of the Scenic Drive for ongoing tree felling works is negatively impacting on visitor numbers. The Caerphilly Visitor Centre is however over achieving income targets due to the continuing success of the coffee shop facilities. Income generation at the tourism venues will be closely monitored as it can be susceptible to variation due to changes in consumer demand and visitor numbers. Marketing & promotion

and identifying new customer offer options are important to the ongoing financial sustainability of the tourism venues.

4.2.10 Community Regeneration has an under spend of £65k, mainly due to additional staff recharge income from support provided to the grant funded Community First programme.

### **4.3 Engineering Services**

- 4.3.1 Engineering is reporting a net under spend of £93k on a £20.2million budget, but after excluding budget variations in relation to Home to School Transport (£94k over spend) and Social Services Transport (£33k under spend) which will be ring fenced and appropriated back to the Service Directorates, there is an under spend of £154k.
- 4.3.2 Expenditure in relation to highway reactive maintenance repairs is presently projected to be £250k overspent due to ongoing pressures on the highway. The severity of winter weather in relation to snow, gritting and flooding will have an impact on the overall outturn position, but for now it is currently assumed that the winter maintenance budget of £1.14million will under spend by £209k. There is funding in the winter maintenance reserve of £492k which can be accessed if necessary. The Engineering Division is reviewing the highway maintenance programme to identify measures to balance the budget by the end of the financial year. MTFP savings of £350k (£190k energy and £160k maintenance) were applied to the street lighting budget in 2016/2017 as a result of capital investment in low energy LED lights so it is pleasing to note that these savings are being achieved
- 4.3.3 The Engineering Projects Group (EPG) has a projected under spend of £134k, due to a combination of vacant posts and additional fee income primarily from the ongoing car park review and asset management plan development.
- 4.3.4 There is a projected overspend of £99k in relation to car parks, primarily relating to the ongoing review and asset management plan development for car parks, however this is offset by additional fee income for EPG (Engineering Projects Group) as noted above. The payment of fees to EPG is to be funded from the use of identified unapplied grant from the Welsh European Funding Office (WEFO) park & ride project. There is also a £34k shortfall in the car park income budget at present.
- 4.3.5 An MTFP saving of £126k was applied to Public Transport in 2016/2017, but there is presently an overspend of £50k due to the timing of the implementation of the new bus contracts and other cost increases. The saving will be found from within the Public transport service area for this financial year and will be fully achieved in 2017/18 from within the specific budget area.
- 4.3.6 There is a projected overall underspend of £230k in staffing across the Engineering Division due to vacant posts and secondments some of which are MTFP savings in advance for 2017/2018.
- 4.3.7 The £94k over spend in relation to Home to School Transport is due to there being 3 more school days in 2016/2017 compared to the average budgeted school days, which increases contractor payments accordingly and increased cost of alternative transport. An MTFP saving of £250k was applied to this budget in 2016/2017. There is some volatility in this budget due to demand for taxi's and variation in school days due to poor winter weather.
- 4.3.8 Social Services Transport has a projected under spend of £33k which is mainly due to under spend on salaries (as some staff are currently on reduced hours & casual costs lower than expected) and the Bus Services Support Grant likely to be £14k more than budgeted.
- 4.3.9 At this stage of the year Network Contracting Services is reporting a£40k surplus. It is anticipated that the value of work and income will increase during the remainder of the year which should result in an improved financial position. NCS is undertaking the work in relation to the Operation and Maintenance (O&M) sub contract with Sirhowy Enterprise Way Ltd for a

further 10 years and this should have a positive impact on the overall financial position, although in order to be compliant with the risk transfer aspects of the PFI procurement, surpluses in relation to this contract will again be ring fenced, as they were in previous financial years.

#### **4.4 Public Protection**

- 4.4.1 Public Protection is presently projecting an under spend of £198k on an overall revenue budget of £7.143million.
- 4.4.2 Environmental Health is currently projecting a net under spend of £91k including £55k in the Enforcement team due to income received from early termination of the Blaenau Gwent pest control SLA and delayed filling of vacant posts. There is also underspend in relation to the Pollution team due to a vacant part time post. Costs in relation to closed landfills, pollution and contamination can be volatile and subject to change during the year so these will be monitored closely as any increases in this area would impact on the overall financial position.
- 4.4.3 Trading Standards is reporting an underspend of £43k primarily relating to a staff vacant post in Commercial Services and additional income in relation to Registrar's, partly offset by a shortfall in Licensing fee income. CCTV is reporting a £12k under spend due to staff vacancies and increased income from CCTV recharges to other services.
- 4.4.4 There is a projected overall net underspend of £51k for Catering Services. This includes £98k in Primary School catering due to additional school meals income and underspends in staffing and other operational costs, although food costs have recently increased due to inflationary price changes. There is also a projected underspend of £46k for Comprehensive School catering. These underspends are partly offset by a projected overspend of £43k in relation to Breakfast Clubs due to the fact that the MTFP saving of £70k in relation to reduced supervision has not been fully achieved as yet. There is also a £48k projected overspend in meals direct and civic catering due to a shortfall in income targets and increased cost of food.
- 4.4.5 At present, financial information in relation to the Public Protection Division continues to be reported to Regeneration & Environment Scrutiny Committee as part of the Environment Directorate, although operational service specific reports are now submitted to Health Social Care & Wellbeing Scrutiny Committee due to a realignment of senior officer reporting arrangements.

#### **4.5 Community & Leisure Services**

- 4.5.1 The Community & Leisure Division is presently projecting an overall under spend of £67k on an overall budget of £18.136 million. As noted in paragraph 4.1.4 above this does include a £162k under spend in cemetery services which will not for the 2016/2017 financial year be ring- fenced.
- 4.5.2 Waste management & cleansing is presently projecting an overall over spend of £112k, however this includes £800k additional budget approved by Cabinet on 16<sup>th</sup> November 2016. This temporary funding has been made available to finance cost pressures in dry recyclable waste whilst alternative waste treatment arrangements are procured. The dry recycling treatment budget is presently over spending by £1,133k (reduced to £333k after the £800k contingency funding) due to a combination of increased treatment costs per tonne, increased waste tonnages and additional costs of treating materials that cannot be recycled. There is also over spend of £105k in relation to residual waste treatment due to increased tonnage of waste sent to the Project Gwyrdd EfW plant in Cardiff. There is also a £337k over spend in relation to Civic Amenity sites due to increased tonnage of waste being processed. Volumes of waste tonnage from the various waste streams and the treatment costs per tonne are monitored closely as any fluctuations during the year can have a significant impact on the overall financial position.

- 4.5.3 It is anticipated that these over spends will be partly offset by under spend in staffing costs (£317k) in relation to street cleaning and HQ management & supervision from vacant posts and also other savings in operational costs including reduced/delayed vehicle and plant acquisition requirement (£480k RCCO) and bin replacements (£60k).
- 4.5.4 An underspend of £100k is projected for Parks, Outdoor Facilities and Cemeteries inclusive of £162k under spend in relation to Cemeteries. Cabinet on 16<sup>th</sup> November 2016 approved that the 2016/2017 projected underspend in relation to cemeteries is not ring fenced as in previous years but instead retained within the base budget to partially offset other budget pressures within the Community & Leisure Services Division. The £62k overspend in the remainder of the Parks service is mainly due to the delayed retirement of the Parks Manager as part of the 2016/2017 MTFP savings.
- 4.5.5 Leisure Services is projecting an overall underspend of £81k. Leisure Centres are projected to overspend by £52k mainly due to a projected £45k shortfall in budgeted income. The Leisure Centres have a challenging combined income target of £3.516million for 2016/2017 which has been increased by £235k over the past few years as part of MTFP savings requirements. Income targets at Leisure Centres will be monitored closely as income generation is subject to variation depending on customer demand. However, the overspend in Leisure Centres is more than offset by an underspend in central leisure of £96k due to vacant posts and an underspend in sports & health development of £37k due to vacant posts.
- 4.5.6 Vehicle Maintenance & Fleet Management is currently projected to overspend of £4k. The outturn position will be dependent on the value of work through the workshop over the next few months and the ability to finance fixed overheads.
- 4.5.7 Building Cleaning is reporting a small projected under spend of £1k, the service is continually seeking to secure additional cleaning contract work to sustain employments levels and finance fixed overheads.

#### 4.6 Medium Term Financial Plans (MTFP) Savings 2016/2017

- 4.6.1 The 2016/17 revenue budget for Environment Directorate included targeted MTFP savings of £2.850million as summarised in table 2 below. The projected overspends and under spends discussed in the above paragraphs take account of these savings targets.

TABLE 2

<b>Service Division</b>	<b>Approved Savings 2016/2017 £000</b>
<b>Regeneration &amp; Planning Division</b>	<b>285</b>
<b>Engineering Services Division</b>	<b>894</b>
<b>Public Protection Division</b>	<b>463</b>
<b>Community &amp; Leisure Services Division</b>	<b>1,208</b>
<b>TOTAL</b>	<b>2,850</b>

- 4.6.2 As reflected in the budget monitoring figures reported above, most of the approved MTFP savings introduced for 2016/2017 have or will be achieved by the end of the financial year, however, there are some that require further review and monitoring that may not be fully achieved, as some over spend is being predicted. These MTFP savings include:
- Increased income targets in relation to Industrial Properties (£100k), projected to under achieve by £12k and Cwmcarn visitor centre (£20k) projected to under achieve by £22k as noted in paragraphs 4.2.8 and 4.2.9 respectively above. Initiatives are being considered to increase income generation at Industrial Properties via increased occupancy and rent reviews and at Cwmcarn by reviewing the customer offer to compensate for the loss of income resulting from the closure of the scenic drive.

- Passenger Transport (£126k) projected to under achieve by £50k due to the timing of the introduction of new contracts (paragraph 4.3.5 above). This saving is anticipated to be fully achieved in 2017/2018 as the new contracts will have been in operation for a full financial year and initiatives are being considered to offset the over spend in 2016/2017
- Catering breakfast clubs reduced staffing hours (£70k) projected to under achieve by £43k due to delayed implementation (paragraph 4.4.4 above). Staffing levels are being reviewed on a site by site basis. Redeployment opportunities are continuing to be explored and any vacant posts are reviewed before being filled.
- Parks, deletion of Parks & Outdoor facilities manager post (£60k) projected to under achieve by £53k due to a delayed retirement date and one off retirement costs (paragraph 4.5.4 above). This saving is anticipated to be fully achieved in 2017/2018 and initiatives are being considered to offset the over spend in 2016/2017.

## **5. WELL-BEING OF FUTURE GENERATIONS**

- 5.1 Effective financial management is a key element in ensuring that the Well-being Goals within the Well-Being and Future Generations (Wales) Act 2015 are met.

## **6. EQUALITIES IMPLICATIONS**

- 6.1 There are no potential equalities implications of this report and its recommendations on groups or individuals who fall under the categories identified in Section 6 of the Council's Strategic Equality Plan. There is no requirement for an Equalities Impact Assessment Questionnaire to be completed for this report.

## **7. FINANCIAL IMPLICATIONS**

- 7.1 As noted in the table in paragraph 4.1.3 above some service under and over spends will be appropriated to ring fenced reserves for specific requirements. The remaining Directorate under spend, will be either appropriated to the Environment Directorate strategic reserve (£228k under spend) in relation to Regeneration & Planning, Engineering and Community & Leisure or the Social Services strategic reserve (£198k under spend) in relation to Public Protection. Any Directorate over spends will require funding from future years revenue budgets.

## **8. PERSONNEL IMPLICATIONS**

- 8.1 Members will be aware that when setting the budget, MTFP savings were identified for the Environment Directorate in relation to vacancy management savings, these are reflected in the financial figures reported.

## **9. CONSULTATIONS**

- 9.1 There are no consultation responses, which have not been included in this report.

## **10. RECOMMENDATIONS**

- 10.1 Members are requested to note the contents of this report.

## **11. REASONS FOR THE RECOMMENDATIONS**

- 11.1 The Council Budget is based on the achievement of both expenditure and income targets. In order to ensure that these are met and the Council's financial integrity is maintained Directors are required to review income and expenditure trends.

## **12. STATUTORY POWER**

- 12.1 Local Government Act 1972 and 2000.

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Consultees: Councillor D.T Davies Chair Regeneration & Environment Scrutiny Committee  
Councillor Mrs E.M Aldworth Vice Chair Regeneration & Environment Scrutiny Committee  
Councillor K. James, Cabinet Member Regeneration, Planning & Sustainable Development  
Councillor N George Cabinet Member Community & Leisure Services  
Councillor T. Williams Cabinet Member Highways, Transportation & Engineering  
Chris Burns, Interim Chief Executive  
Dave Street Corporate Director, Social Services  
Christina Harry Corporate Director, Communities  
Robert Hartshorn, Head of Public Protection  
Terry Shaw, Head of Engineering Services  
Mark S Williams Head of Community & Leisure Services  
Tim Stephens, Development Control Manager  
Dave Whetter, Principal Engineer  
Nicole Scammell, Acting Director of Corporate Services and Section 151 Officer  
Steve Harris, Interim Head of Corporate Finance  
Cheryl Jeremic, Acting Group Accountant  
Rose Shears, Finance Officer  
Jane Southcombe, Financial Services Manager  
Dave Roberts, Group Accountant  
Paul Adams, Senior Assistant Accountant

### Background Papers:

Divisional budget monitoring working papers 2016/2017

### Appendices:

Appendix 1A Budget Monitoring Report – Regeneration, Planning and Economic Development  
Appendix 1B Budget Monitoring Report – Engineering Division  
Appendix 1C Budget Monitoring Report – Public Protection Division  
Appendix 1D Budget Monitoring Report – Community and Leisure Services

### Links to other Documents:

Council Meeting 24/2/2016: "Budget Proposals 2016/17 and Medium Term Financial Strategy 2016/2021" Agenda Item No. 4  
Cabinet Meeting 17/02/2016: "Budget Proposals 2016/2017 and Medium Term Financial Strategy 2016/2021 Agenda Item No 4



<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2016/2017	Revised Estimate 2016/2017	Projected Outturn 2016/2017	Variance 2016/2017
<b><u>REGENERATION, PLANNING &amp; ECONOMIC DEVELOPMENT</u></b>					
<b><i>ECONOMIC DEVELOPMENT AND TOURISM</i></b>					
Business Development		904,888	1,133,637	<b>982,119</b>	151,518
Business Urban Renewal		270,111	270,111	<b>390,646</b>	(120,535)
Tourism Events		120,215	120,215	<b>110,519</b>	9,696
Commercial Properties		(1,023,524)	(1,023,524)	<b>(1,095,487)</b>	71,963
Tourism Venues		952,424	952,424	<b>911,193</b>	41,231
Community Regeneration		210,596	210,596	<b>145,386</b>	65,210
Community First Expenditure		2,902,453	3,644,012	<b>3,197,486</b>	446,526
Community First Grant Funding		(2,902,453)	(3,644,012)	<b>(3,197,486)</b>	(446,526)
Blackwood Miners Institute		302,768	302,768	<b>290,503</b>	12,265
Arts Development		147,431	147,431	<b>147,431</b>	0
		<b>1,884,909</b>	<b>2,113,658</b>	<b>1,882,310</b>	<b>231,348</b>
<b><i>PLANNING</i></b>					
Countryside and Landscape		1,134,430	1,134,430	<b>1,159,497</b>	(25,067)
Strategic Planning		402,726	402,726	<b>452,969</b>	(50,243)
Development Control		346,516	346,516	<b>406,610</b>	(60,094)
Building Control		(39,805)	(39,805)	<b>49,380</b>	(89,185)
Land Charges		(13,700)	(13,700)	<b>(11,608)</b>	(2,092)
Corporate and Democratic Core		141,706	141,706	<b>141,706</b>	0
		<b>1,971,873</b>	<b>1,971,873</b>	<b>2,198,554</b>	<b>(226,681)</b>
<b><i>TOTAL NET BUDGET</i></b>					
		<b>3,856,782</b>	<b>4,085,531</b>	<b>4,080,864</b>	<b>4,667</b>

<b>DIRECTORATE OF THE ENVIRONMENT</b>	<b>Page No</b>	<b>Estimate 2016/2017</b>	<b>Revised Estimate 2016/2017</b>	<b>Projected Outturn 2016/2017</b>	<b>Variance 2016/2017</b>
<b><u>ENGINEERING DIVISION</u></b>					
<b>HIGHWAY OPERATIONS</b>					
Gross Expenditure		10,057,416	10,047,575	10,099,684	(52,109)
Grants, Fees & Charges and Other Income		(375,882)	(366,041)	(407,804)	41,763
<b>Net Expenditure</b>		<b>9,681,534</b>	<b>9,681,534</b>	<b>9,691,880</b>	<b>(10,346)</b>
<b>ENGINEERING PROJECTS GROUP</b>					
Gross Expenditure		1,108,368	1,078,154	1,004,760	73,394
Fees & Charges and Other Income		(1,217,100)	(1,186,886)	(1,247,549)	60,663
<b>Net Expenditure</b>		<b>(108,732)</b>	<b>(108,732)</b>	<b>(242,789)</b>	<b>134,057</b>
<b>TRANSPORT ENGINEERING</b>					
Gross Expenditure		1,692,293	1,689,291	1,660,424	28,867
Grants, Fees & Charges and Other Income		(1,016,785)	(1,013,783)	(997,274)	(16,509)
<b>Net Expenditure</b>		<b>675,508</b>	<b>675,508</b>	<b>663,150</b>	<b>12,358</b>
<b>PASSENGER TRANSPORT</b>					
Gross Expenditure		5,312,774	5,380,977	6,209,378	(828,401)
Grants, Fees & Charges and Other Income		(3,624,953)	(3,693,156)	(4,486,592)	793,436
<b>Net Expenditure</b>		<b>1,687,821</b>	<b>1,687,821</b>	<b>1,722,786</b>	<b>(34,965)</b>
<b>HOME TO SCHOOL TRANSPORT</b>					
Gross Expenditure		6,347,419	6,400,597	6,494,670	(94,073)
Grants, Fees & Charges and Other Income					
<b>Net Expenditure</b>		<b>6,347,419</b>	<b>6,400,597</b>	<b>6,494,670</b>	<b>(94,073)</b>
<b>SOCIAL SERVICES TRANSPORT</b>					
Gross Expenditure		1,423,483	1,425,273	1,406,672	18,601
Grants, Fees & Charges and Other Income		(14,210)	(16,000)	(30,000)	14,000
<b>Net Expenditure</b>		<b>1,409,273</b>	<b>1,409,273</b>	<b>1,376,672</b>	<b>32,601</b>
<b>ENGINEERING - GENERAL (Expenditure only)</b>					
		<b>99,708</b>	<b>99,708</b>	<b>86,711</b>	<b>12,997</b>
<b>Engineering Division</b>		<b>19,792,531</b>	<b>19,845,709</b>	<b>19,793,080</b>	<b>52,629</b>
<b>Network Contracting Services (NCS)</b>		<b>(174,544)</b>	<b>(174,544)</b>	<b>(214,544)</b>	<b>40,000</b>
<b>TOTAL EXPENDITURE ENGINEERING SERVICES</b>		<b>19,617,987</b>	<b>19,671,165</b>	<b>19,578,536</b>	<b>92,629</b>

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2016/2017	Revised Estimate 2016/2017	Projected Outturn 2016/2017	Variance 2016/2017
<b><i>PUBLIC PROTECTION DIVISION</i></b>					
<b><i>TRADING STANDARDS</i></b>					
Expenditure		808,705	808,705	791,217	17,488
Income		(17,000)	(17,000)	(41,451)	24,451
Net Expenditure		<b>791,705</b>	<b>791,705</b>	<b>749,766</b>	<b>41,939</b>
<b><i>LICENSING</i></b>					
Expenditure		355,712	355,712	346,375	9,337
Income		(320,983)	(320,983)	(300,948)	(20,035)
Net Expenditure		<b>34,729</b>	<b>34,729</b>	<b>45,427</b>	<b>(10,698)</b>
<b><i>REGISTRARS</i></b>					
Expenditure		282,009	282,009	288,512	(6,503)
Income		(209,200)	(209,200)	(228,031)	18,831
Net Expenditure		<b>72,809</b>	<b>72,809</b>	<b>60,481</b>	<b>12,328</b>
<b><i>CCTV</i></b>					
Expenditure		618,895	618,895	611,718	7,177
Income		(151,252)	(151,252)	(156,078)	4,826
Net Expenditure		<b>467,643</b>	<b>467,643</b>	<b>455,640</b>	<b>12,003</b>
<b><i>COMMUNITY WARDENS</i></b>		<b>349,314</b>	<b>349,314</b>	<b>339,192</b>	<b>10,122</b>
<b><i>COMMUNITY SAFETY</i></b>		<b>18,304</b>	<b>18,304</b>	<b>18,304</b>	<b>0</b>
<b><i>CORPORATE AND DEMOCRATIC COSTS (CDC)</i></b>		<b>35,806</b>	<b>35,806</b>	<b>35,806</b>	<b>0</b>
<b><i>HEALTH DIVISIONAL BUDGET</i></b>					
Expenditure		261,423	261,423	261,257	166
Income		(8,000)	(8,000)	(24,242)	16,242
Net Expenditure		<b>253,423</b>	<b>253,423</b>	<b>237,015</b>	<b>16,408</b>
<b><i>ENFORCEMENT</i></b>					
Expenditure		680,886	680,886	637,447	43,439
Income		(50,668)	(50,668)	(63,078)	12,410
Net Expenditure		<b>630,218</b>	<b>630,218</b>	<b>574,369</b>	<b>55,849</b>
<b><i>POLLUTION</i></b>					
Expenditure		413,128	413,128	400,663	12,465
Income		(24,350)	(24,350)	(24,350)	0
Net Expenditure		<b>388,778</b>	<b>388,778</b>	<b>376,313</b>	<b>12,465</b>
<b><i>FOOD TEAM</i></b>					
Expenditure		581,494	581,494	584,030	(2,536)
Income		(15,000)	(15,000)	(22,562)	7,562
Net Expenditure		<b>566,494</b>	<b>566,494</b>	<b>561,468</b>	<b>5,026</b>
<b><i>EMERGENCY PLANNING</i></b>					
Net Expenditure		<b>95,025</b>	<b>95,025</b>	<b>103,643</b>	<b>(8,618)</b>
<b><i>CATERING</i></b>					
Expenditure		7,215,773	7,215,773	7,192,723	23,050
Income		(3,777,315)	(3,777,315)	(3,805,670)	28,355
Net Expenditure		<b>3,438,458</b>	<b>3,438,458</b>	<b>3,387,053</b>	<b>51,405</b>
<b><i>TOTAL NET EXPENDITURE</i></b>		<b>7,142,706</b>	<b>7,142,706</b>	<b>6,944,477</b>	<b>198,229</b>

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2016/2017	Revised Estimate 2016/2017	Projected Outturn 2016/2017	Variance 2016/2017
<b><u>COMMUNITY &amp; LEISURE SERVICES</u></b>					
<b>WASTE MANAGEMENT</b>					
<i>Residual Waste</i>		2,417,728	2,417,728	2,545,189	(127,461)
<i>Organics recycling</i>		1,516,001	1,516,001	1,503,256	12,745
<i>Civic Amenity Sites</i>		2,522,903	2,522,903	2,888,998	(366,095)
<i>Waste Transfer Station</i>		137,602	137,602	148,484	(10,882)
<i>Dry Recycling</i>		2,109,873	2,909,873	3,228,636	(318,763)
<i>RCCO</i>		580,000	580,000	175,500	404,500
<i>Bulky Waste</i>		134,626	134,626	166,769	(32,143)
<i>Commercial Waste</i>		(537,827)	(537,827)	(419,724)	(118,103)
<i>Other Waste</i>		68,567	68,567	54,925	13,642
<i>Trehir</i>		121,800	121,800	92,324	29,476
<i>Sustainable Waste Management Grant</i>		(3,134,136)	(3,134,136)	(3,134,136)	0
<i>HQ Staff</i>		1,386,328	1,386,328	1,357,781	28,547
<b>CLEANSING</b>					
<i>Public Conveniences</i>		91,944	91,944	85,253	6,691
<i>Street Cleansing</i>		4,349,596	4,349,596	4,058,725	290,871
<i>RCCO</i>		75,000	75,000	0	75,000
<b>GROUND MAINTENANCE AND PARKS</b>					
<i>Cemeteries</i>		(118,132)	(118,132)	(279,738)	161,606
<i>Allotments</i>		37,856	37,856	37,214	642
<i>Parks and Playing Fields</i>		1,532,410	1,532,410	1,527,335	5,075
<i>Playgrounds</i>		274,027	274,027	273,807	220
<i>Outdoor facilities</i>		291,198	291,198	291,058	140
<i>Housing Ground Maintenance</i>		239,277	239,277	239,277	0
<i>Community Assets Funding</i>		58,000	58,000	58,000	0
<i>HQ Staffing</i>		956,369	956,369	1,023,798	(67,429)
<b>LEISURE SERVICES</b>					
<i>Leisure Centres</i>		2,429,389	2,429,389	2,385,654	43,735
<i>Sports &amp; Health Development</i>		54,059	54,059	17,079	36,980
<i>Outdoor Education</i>		153,070	153,070	153,070	0
<i>Community &amp; Leisure Services Divisions</i>		<b>17,747,528</b>	<b>18,547,528</b>	<b>18,478,534</b>	<b>68,994</b>
<i>Building Cleaning</i>		477,620	477,620	476,280	1,340
<i>Vehicle Maintenance &amp; Fleet Management</i>		(89,177)	(89,177)	(85,478)	(3,699)
<i>Total net expenditure Community &amp; Leisure Services</i>		<b>18,135,971</b>	<b>18,935,971</b>	<b>18,869,336</b>	<b>66,635</b>